



## **Distinguished Unit of the Quartermaster Regiment – A Year in Review**

**By LTC Mary K. Whitworth  
Commander, 35<sup>th</sup> Supply & Service Battalion  
Sagami General Depot, Japan**



It has been approximately one year since the 35th Supply and Service Battalion was selected as the Distinguished Unit of the Quartermaster Regiment. During that time the unit has been extremely busy and we would like to share some of the experiences that we had through the past year. The battalion underwent a Battalion Change of Command, overcame the events of 9-11, received a major US Army operational project and are preparing that project to deploy in support of Enduring Freedom, and participated in two major bilateral exercises. Before I discuss these events, I would first like to describe the unique mission of the battalion.

### **MISSION**

The 35<sup>th</sup> Supply and Service Battalion is a logistics battalion responsible for providing all classes of supply (less ammunition) and field services to U.S. Forces operating in Japan and throughout the Western-Pacific Theater. The mission of the 35<sup>th</sup> S&S BN has three separate and distinct areas of responsibility:

- a. Forward Presence Logistics.** The 35<sup>th</sup> S&S BN and the Sagami General Depot

provides forward-based power projection platform for Army Prepositioned Stocks and Operational Projects for rapid deployment worldwide. The focal point of our mission is the maintenance (Care of Supplies in Storage - COSIS) and provision of prepositioned stocks at the Sagami General Depot, in support of any contingency, across the full spectrum of military operations.

**1) COSIS.** The most important aspect of our operation is the conduct of the COSIS Program. We maintain three major operational projects, one unit set, and general sustainment stocks (all classes of supply, except ammunition). The COSIS standard is to maintain our prepositioned stocks and equipment to 10/20 standards.

**2) Army Prepositioned Stocks-4 (APS-4) Operational Projects and Sustainment Stocks.**

**(a) Operational Project #1 - Inland Petroleum Distribution System (IPDS).**

The Sagami General Depot (SGD) maintains 250 miles of pipeline in 1300 each 20ft containers, along with 24 each 800 Gallons Per Minute (GPM) Pumps. This represents 1/3 of the Army's IPDS capability.

**(b) Operational Project #2 - Bridge Sets.** The SGD maintains 15 Bailey Bridges, 5 Floating Highway Bridges, 1 Pneumatic Floating Bridge, and 1 Floating Raft Section Light Tactical Bridge.

**(c) Operational Project #3 - Force Provider.** The SGD maintains 3 Force Provider Modules with generators and 3 Force Provider Modules with Prime Power Kits for connection to local power.

**(d) Unit Sets - Deployable Medical Systems.** The SGD maintains 2 General Hospitals and 2 Field Hospitals for set up and use on the Depot, in support of contingencies, or deployed forward, as required.

**(e) APS-4 Sustainment Stocks.** The SGD maintains a large volume of APS-4 sustainment stocks, across all classes of supply, less ammunition.

**(f) Army Prepositioned Stocks - 3 (APS-3) (Afloat).** The Diego Garcia Maintenance Detachment of the 35<sup>th</sup> S& S BN is responsible for providing surveillance of contracted maintenance (DynCorps) performed on 8,000 combat vehicles and equipment (\$1 Billion worth of equipment) aboard 12 (Light, Medium Speed, Roll-on/Roll-off (LMSR)) PREPO Ships. All equipment must be maintained to 10/20 standards, per COSIS guidelines. The Detachment also monitors the maintenance and overhaul of the Army's three Heavy Lift Prepositioned Ships (HLPS) (The American Cormorant, Strong Virginian and Gopher State). The HLPS contain the PREPO port opening equipment.

#### **b. Supply and Services Support**

**1) Bilateral Exercise Support.** The 35<sup>th</sup> S&S BN is the United States Army – Japan's Executive Agent for planning and conducting Support Base/Staging Base operations for three major Bilateral Exercises each year - Orient Shield, Yama Sakura and North Wind. Support includes the provision of supplies and equipment, services and contract surveillance.

**2) Life Support Activity.** On order, the 35<sup>th</sup> S&S Bn Command and Control

element and Sagami Depot facilities can provide an excellent location for staging units. In accordance with our wartime mission, the Depot has been designated as the home base for reserve and national guard engineers and medical units. The strategic location of Sagami Depot combined with its flexible infrastructure and open space, coupled with the robust contracting capacity of the local economy makes it a premier choice for contingency operations, such as safe haven/NEO, ISB, RSOI or humanitarian and disaster relief missions.

**3) Installation Supply Support Activity (ISSA).** The ISSA serves as the central Receiving point for all classes of supply (except ammunition) for U.S. forces operating in Honshu and supports 70 customer units and maintains over 450 lines of both ground and air ASL.

**4) Hazardous Material Facility (HAZMART).** The HAZMART is the central control facility for all hazardous material in Honshu and supports 65 customer units and maintains over 258 lines of ASL.

**5) Disaster Relief and Humanitarian Assistance.** The Humanitarian Assistance program is under the command umbrella of USACINCPAC, to select and recoup material and equipment from DRMO for donation to economically disadvantaged nations. As directed, the 35th S&S Battalion/Sagami General Depot provides usable excess supplies and equipment in support of Disaster Relief and Humanitarian Assistance missions. We have provided trucks and generators to Mongolia, tents and cots to Vietnam, tents, medical supplies and equipment to Nepal, Guam, and the Philippines, and much more



**c. Installation Management.** A key aspect of the 35<sup>th</sup> S&S BN mission is the provision of installation management support to the 16 activities that operate on Sagami, as well as the maintenance of the industrial complex infrastructure to support Power Projection and Intermediate Support/Staging Base (ISB) operations. We maximize the use of over 9 million square feet of covered and open storage on the 528 Acres Sagami Installation. We support major activities like the main Defense Reutilization and Marketing Office (DRMO) and Defense Commissary Agency - Central Distribution Center (DeCA-CDC) that support all of Japan. We also ensure the quality of life for the 1,200 soldiers, civilians and their family members who work and live on Sagami through the provision and maintenance of 73 housing units, a commissary, shoppette/gas station, child development center, youth center, gymnasium, swimming pool, and library

### **9/11**

Shortly after our selection as Distinguished Unit of the Quartermaster Regiment, the battalion underwent a battalion change of command and was preparing for the upcoming exercise season and Initial Command Inspection when the events of 9/11 shocked the world. Since the 9/11 tragedy, the 35<sup>th</sup> role in FP increased dramatically and included operating an EOC 24 hrs a day, timely FP information dissemination to tenants and residents, support to FP training, and supply support to nearby Army and Navy installations. All efforts were focused on Force protection. The Sagami General Depot was guarded by soldiers of the 35th S&S Bn, members of the USARJ MP Company, and the Special Police who are Japanese nationals employed on the Depot.

### **RECEIPT OF FORCE PROVIDER.**

Shortly after the 11 Sep terrorist attack, the 35<sup>th</sup> S&S BN received Operational Project Force Provider (FP). A total of six FP modules arrived at Sagami General Depot. Sagami General Depot was under FPCON Charlie and it was a challenge for the delivery of the containers, due to increased security along with the already congested traffic normally experienced in Japan. One FP module with generators consists of about 5 each ISO containers (20' containers); 105 each TRICON containers (3 TRICONs equal one 20' container) ; 4 each 400 gallon water trailers; 2 each waste water trailers; 10 each trailer mounted floodlights; 1 batch laundry system; and 27 each 60 KW generators. Each module is capable of supporting up to 550 soldiers with temperature controlled billeting, showers, laundry, feeding, water storage, waste storage and removal, and MWR facilities. Six modules comprise a base camp.

FP is a DA owned Operational Project, managed by AMC. Estimated module cost is \$6 million. FP was initiated as a result of lessons learned during Desert Storm and the disparity between the services regarding field living conditions. The 35<sup>th</sup> S&S BN has been given a warning order to ship 5 FP modules in support of Operation Enduring Freedom. The 35<sup>th</sup> S&S BN is hard at work to ensure that FP is combat ready to support the warfighter.

### **BILATERAL EXERCISES**

The 35th S&S Bn is US Army Japan's Executive Agent for the execution of site support for bilateral exercises within Japan. There are three major bilateral exercises that USARJ conducts with the Japanese Ground Self Defense Forces (JGSDF) each year. They are Keen Sword/Orient Shield, Yama Sakura and Northwind. During each exercise, the 35th S&S Bn receives augmentation from the 17th ASG and USARJ and

deploys as the to perform the ISB function including billeting, feeding, contract oversight, transportation, MWR, laundry, and other services such as PX, postal, finance, and legal. Bilateral Exercises provides us with an opportunity to remain proficient in the execution of Logistics Operations and to train for our real world mission requirement of establishing an Intermediate Staging Base in support of CONUS-Based Forces flowing into the Western Pacific Theater.

The majority of the 35<sup>th</sup> S&S Bn deployed in January to Camp Sendai, Sendai, Japan to provide world-class logistics site support to 1650 U.S. personnel from I Corps, USMC, US Army Japan and soldiers from the Reserve Components from all over the US participating in Yama Sakura (YS) 41. YS is the largest bilateral exercise supported by US Army, Japan. North Wind is a bilateral field-training exercise that takes place under extreme cold weather conditions during February, in Japan's northern most island of Hokkaido. The Battalion supported approximately 600 US soldiers during that exercise. Our goal was to free the minds of the operational leaders of logistics by providing consistent and predictable service support.

The 35th Supply & Service Battalion and Sagami General Depot provide the Army a relevant warfighting capability, in that, through the use of prepositioned equipment, we can reduce the Army's force projection timeline into the Western Pacific Theater. Our Battalion Motto "*The answer is Yes...Now what is your question?*" sums up our positive attitude toward our customers and toward our fellow USARJ units and members.

Enclosed are articles and photographs that will elaborate on the events that occurred during the past year. We hope you enjoy them and have a better understanding of what it's like to be a Quartermaster in the land of the Rising Sun.

## MEANS TO SUSTAIN!

*Lieutenant Colonel Mary K. Whitworth is the Commander, 35<sup>th</sup> Supply and Service Battalion, 17<sup>th</sup> Area Support Group and Sub-Installation Commander, Sagami Army Depot, Japan. LTC Whitworth has served in the United States Army since 1974 and was commissioned a Second Lieutenant in the Quartermaster Corps in 1983. She is a graduate of the Quartermaster Officer Basic and Advanced Course, the Combined Arms and Services Staff School, the Army Acquisition Management Course, and the Command and General Staff College. LTC Whitworth graduated from San Francisco State University with a Bachelor of Science Degree in Nutrition and Kansas State University with Master of Science Degree in Food Science. Prior to her current position, she commanded the Headquarters & Headquarters Company, 561<sup>st</sup> Supply & Service Battalion, Ft Campbell, KY during Operation Desert Shield and Storm and has served as the S1, Assistant S3, and S4 of Quartermaster Battalions. She served as Battalion Executive Officer of the 195th Ord. Bn and the 1<sup>st</sup> Support Battalion, Multinational Force and Observers, Sinai, Egypt. She also served as Joint Liaison Officer at Natick Research, Development and Engineering Center and as a Contracting Officer and G4 of the Battle Command Training Program.*



## ***Lineage and Honors***

**March 1944 - Fort Devens, MA**

**WWII Credit in Okinawa**

**January 1949 - Korea**

**June 1951 - Germany**

**October 1986 - Japan**

***Campaign Participation  
Credit***

**World War II - Ryukus**



**2001  
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Regiment**